

SECTION 00 22 00 EVALUATION CRITERIA

1. GENERAL SCOPE OF WORK

Construct Power Independence, Mission Control Station at Buckley Space Force Base, Colorado. This project will be executed using a design-bid-build (DBB) project delivery method, which will require the contractor to provide the government with a complete facility and warranty based on the Request for Proposal (RFP).

The estimated construction cost of this project is between \$25,000,000 and \$100,000,000.

This project will construct all necessary facilities to provide utility and backup power to the Space Force Base mission. Facilities to be constructed include a new power plant to house the backup generators and spaces for operational support; the backup generators; fuel storage and fuel offload facilities; commercial power, new transformers, medium voltage switches, manholes, and Underground Primary Distribution power lines; load bank connection and switching equipment; replicated powerplant controls; and all necessary mission support. This project will include work in a Restricted Area (RA). See 01 14 00 WORK RESTRICTIONS for additional information and requirements.

The facilities will be designed as permanent construction in accordance with the DoD Unified Facilities Criteria (UFC) 1-200-01, General Building Requirements and UFC 1-200-02, High Performance and Sustainable Building Requirements. Each facility should be compatible with applicable DoD, Air Force, and base design standards. In addition, local materials and construction techniques shall be used where cost effective. This project will comply with DoD antiterrorism/force protection requirements per unified facilities criteria. All work shall be in accordance with RFP documents issued within this solicitation.

The Government reserves the right to award a contract without discussions in accordance with (IAW) FAR 52.215-1. Therefore, the offeror's initial proposal should contain the offeror's best terms from a technical and cost/price standpoint. Offerors shall organize their proposals as described herein. Proposals may be determined non-compliant for failure to follow this format and may be rejected from further consideration.

Competition for this contract will be full and open competition. The North American Industry Classification System (NAICS) code is 237130 (Power and Communication Line and Related Structures Construction), with a corresponding small business size standard of \$45M.

THE OFFEROR SHOULD BE REGISTERED IN SYSTEM FOR AWARD MANAGEMENT WEBSITE (SAM.GOV).

2. SOLICITATION SELECTION PROCEDURES

The acquisition approach for this project will be a Best Value Tradeoff RFP following FAR Part 15 procedures. This process provides the ready to advertise (RTA) design. Upon receipt of proposals, the Source Selection Evaluation Board (SSEB) will convene and begin to independently evaluate each proposal against the factors in the solicitation. Once the SSEB Evaluation Report has been received, the Price Analysis review and the Source Selection Authority (SSA) review of the Best Value Tradeoff will then commence.

Offerors shall submit Volume I (Technical), and Volume II (Pricing) proposal concurrently as described below.

3. TECHNICAL RATINGS

The evaluation ratings for Technical Factors 2 will be on an adjectival basis in conjunction with a narrative composed of the discussion of the particular strengths, weaknesses, and deficiencies of the proposal. The SSEB will use a combined technical/risk rating system that includes consideration of risk in conjunction with the strengths, weaknesses, and deficiencies in determining technical ratings. Combined technical/risk evaluations shall utilize the combined technical/risk ratings listed in Table 1. The Combined technical/risk ratings will be used to evaluate

Factor 2, Project Management Plan. The evaluation rating that will be used for Factor 1, Past Performance is described further below in the table below.

Table 1: Combined Technical/Risk Ratings

Color	Rating	Description
Blue	Outstanding	Proposal demonstrates an exceptional approach and understanding of the requirements and contains multiple strengths and/or at least one significant strength, and risk of unsuccessful performance is low.
Purple	Good	Proposal indicates a thorough approach and understanding of the requirements and contains at least one strength or significant strength, and risk of unsuccessful performance is low to moderate.
Green	Acceptable	Proposal meets requirements and indicates an adequate approach and understanding of the requirements, and risk of unsuccessful performance is no worse than moderate.
Yellow	Marginal	Proposal has not demonstrated an adequate approach and understanding of the requirements, and/or risk of unsuccessful performance is high.
Red	Unacceptable	Proposal does not meet requirements of the solicitation and, thus, contains one or more deficiencies and is unawardable, and/or risk of performance is unacceptably high.

RATING DEFINITIONS

Strength: is an aspect of an Offeror's proposal with merit or will exceed specified performance or capability requirements to the advantage of the Government during contract performance.

Significant Strength: is an aspect of an Offeror's proposal with appreciable merit or will exceed specified performance or capability requirements to the considerable advantage of the Government during contract performance.

Weakness: a flaw in the proposal that increases the risk of unsuccessful contract performance.

Significant Weakness: is a flaw that appreciably increases the risk of unsuccessful contract performance.

Deficiency: A material failure of a proposal to meet a Government requirement or a combination of significant weaknesses in a proposal that increases the risk of unsuccessful contract performance to an unacceptable level.

4. PAST PERFORMANCE RATING

The Past Performance evaluation factor (Factor 1) assesses the degree of confidence the Government has in an Offeror's ability to supply products and services that meet users' needs, based on a demonstrated record of performance. The Past Performance evaluation results in an assessment of the Offeror's probability of meeting the solicitation requirements. The Past Performance evaluation considers each Offeror's demonstrated recent and relevant record of performance in supplying products and services that meet the contract's requirements. One performance confidence assessment rating is assigned for each Offeror after evaluating the Offeror's recent Past Performance, focusing on performance that is relevant to the contract requirements. There are three aspects to the Past Performance evaluation, Recency, Relevancy, and Quality of Performance, which are described below:

- a. **Recency.** The first aspect is to evaluate the recency of the offeror's past performance. Recency is generally expressed as a time period during which past performance references are considered relevant and is critical to establishing the relevancy of past performance information. The criteria to establish what prior performance is recent shall be unique to each source selection and shall be stated in the solicitation. The recency timeframe established should be based on the acquisition and the market/industry. For example,

some efforts would require longer recency periods to avoid restricting competition simply due to the lack of item production.

Recent is defined as Past Performance on contracts that had a construction completion date (otherwise known as a building occupancy date (BOD)) within the past ten (10) years from the date of this solicitation release, or at a minimum project shall at least be substantially complete, meaning approximately 90% invoiced and paid, within the past ten (10) years from the date of this solicitation release.

- b. **Relevancy.** The second aspect of the Past Performance evaluation is to determine how relevant previous projects accomplished by the Offeror is to the anticipated work to be accomplished under this project scope. Relevancy, as it pertains to past performance information, is a measure of the extend of similarity between the service/support effort, complexity, dollar value, contract type, and subcontract/teaming or other comparable attributes of past performance examples and the solicitation requirements; and a measure of the likelihood the past performance is an indicator of future performance. With respect to relevancy, more relevant Past Performance will typically be a stronger predictor of future success and have more influence on the Past Performance confidence assessment. Relevancy is not a separate proposal rating but is used to develop an overall Past Performance Assessment. The four levels of relevancy ratings are:

Table 2: Past Performance Relevancy Rating

Adjectival Rating	Description
Very Relevant	Present/past performance effort involved essentially the same scope and magnitude of effort and complexities this solicitation requires.
Relevant	Present/past performance effort involved similar scope and magnitude of effort and complexities this solicitation requires.
Somewhat Relevant	Present/past performance effort involved some of the scope and magnitude of effort and complexities this solicitation requires.
Not Relevant	Present/past performance effort involved little or none of the scope and magnitude of effort and complexities this solicitation requires.

- c. **Quality of Performance (Products or Services).** The third aspect of the past performance evaluation is to establish the overall quality of the offeror's past performance (see FAR 15.304[c][2]). The past performance evaluation conducted in support of a current source selection does not establish, create, or change the existing record and history of the offeror's past performance on past contracts; rather, the past performance evaluation process gathers information from customers on how well the offeror performed those past contracts. Requirements for considering history of small business utilization are outlined at FAR 15.304(c)(3)(ii) and DFARS 215.305(a)(2). The Past Performance Evaluation Team will review all past performance information collected and determine the quality of the offeror's performance, general trends, and usefulness of the information and incorporate these into the performance confidence assessment (see paragraph 4). A separate quality assessment rating is not required; rather, the past performance rating, is based on the offeror's overall record of recency, relevancy, and quality of performance.
- d. After evaluating recency, relevancy, and quality of performance, a Performance Confidence Assessment rating will be determined. In conducting a performance confidence assessment, each Offeror shall be assigned one of the following ratings:

Table 3: Performance Confidence Assessment Rating

Adjectival Rating	Description
-------------------	-------------

Substantial Confidence	Based on the offeror's recent/relevant performance record, the Government has a high expectation that the offeror will successfully perform the required effort.
Satisfactory Confidence	Based on the offeror's recent/relevant performance record, the Government has a reasonable expectation that the offeror will successfully perform the required effort.
Neutral Confidence	No recent/relevant performance record is available or the offeror's performance record is so sparse that no meaningful confidence assessment rating can be reasonably assigned. The offeror may not be evaluated favorably or unfavorably on the factor of past performance.
Limited Confidence	Based on the offeror's recent/relevant performance record, the Government has a low expectation that the offeror will successfully perform the required effort.
No Confidence	Based on the offeror's recent/relevant performance record, the Government has no expectation that the offeror will be able to successfully perform the required effort.

Although the SSEB may not rate an offeror that lacks recent, relevant past performance favorably or unfavorably with regard to past performance the SSA may determine that a "Substantial Confidence" or "Satisfactory Confidence" past performance rating is worth more than a "Neutral Confidence" past performance rating in a best value tradeoff as long as the determination is consistent with stated solicitation criteria.

5. SMALL BUSINESS RATING METHOD

The small business evaluation for Factor 3 will utilize the following ratings as stated in the below table for this solicitation.

Table 4: Small Business Rating Method

Color	Rating	Description
Blue	Outstanding	Proposal indicates an exceptional approach and understanding of the small business objectives.
Purple	Good	Proposal indicates a thorough approach and understanding of the small business objectives.
Green	Acceptable	Proposal indicates an adequate approach and understanding of small business objectives.
Yellow	Marginal	Proposal has not demonstrated an adequate approach and understanding of the small business objectives.
Red	Unacceptable	Proposal does not meet small business objectives.

6. OBTAINING PAST PERFORMANCE RECORDS

Past performance records may be obtainable by Offerors using one of the following methods:

(1) Accessing Past Performance information directly from Contractor Performance Assessment Reporting System (CPARS) website at <https://www.cpars.gov/> for CCASS completed before 27 June 2014 and for merged CPARS completed after 1 July 2014. CPARS is an electronic repository of performance information collected by all the major federal performance reporting systems and can be accessed at the aforementioned website.

All Department of Defense (DoD) employees (military and civilian), including DoD Contractors that are working on site (military/government facilities) or contractors working offsite using Government Furnished Equipment (GFE) are required to use certificates from DoD Public Key Infrastructure (PKI) to access CPARS. If the contractor doesn't work on site or with GFE they are encouraged to obtain and use a certificate from an External Certificate Authority (ECA). For DoD users, the use of PKI Login is Mandatory. Federal and Contractor users can use the PKI login category if they have PKI.

External Certificate Authority

External Certificate Authorities (ECAs) and Interim External Certificate Authorities (IECAs) provide digital certificates to the DoD's private industry partners, contractors using their own equipment or working in non-government facilities, allied partners, and other agencies.

Additional information about the PKI certificate is at https://www.cpars.gov/pki_info.htm web page.

You will also need your Unique Entity ID (EID) and Marketing Partner Identification Number (MPIN) to log onto CPARS. The MPIN number was selected by whoever registered your company in the System for Award Management (SAM) Registry at <https://sam.gov/>. If you do not know your MPIN number, you will need to contact the SAM help desk by emailing them from the email link on the SAM web page. Please be aware that they will only release the MPIN number to the person who originally registered your company. Additional instructions on locating your MPIN is located in the Frequently Asked Questions (FAQs) section under the Help tab, or -

(2) Past Performance Questionnaires (PPQs) may be used to provide or supplement a firm's past performance with other than U.S. Governmental clients. Contact your client point of contact (POC) for the project you need a past performance record and request the POC to complete the PPQ. The PPQ included in this solicitation is provided for the Offeror to submit to the client for each project the Offeror may need a past performance record for to meet the requirements in this synopsis. Ensure correct phone numbers and email addresses are provided for the client POC. Completed PPQs should be submitted with your proposal. If the Offeror is unable to obtain a completed PPQ from a client for a project(s) before proposal closing date, the Offeror should complete and submit with the proposal the first page of the PPQ, which will provide contract and client information for the respective project(s). It is the Offeror's responsibility to follow-up with client POCs to ensure timely submittal of questionnaires. If the client requests, questionnaires may be submitted directly to the Government's point of contact, Scott Dwyer, Contract Specialist, via email at scott.dwyer@usace.army.mil prior to proposal closing date. Offerors shall not incorporate by reference into their proposal PPQs previously submitted for other RFPs; this does not preclude an Offeror submitting a previously completed PPQ if the full PPQ is submitted and completed in its entirety. This also does not preclude the Government from utilizing previously submitted PPQ information in the past performance evaluation. If a PPQ is to be submitted for a project, the complete PPQ shall be submitted (either by the client POC or the Offeror) prior to proposal closing date.

7. RELATIVE IMPORTANCE OF EVALUATION FACTORS

Evaluation factors are listed below in descending order of importance:

Volume I Required Submittal Items (Not Rated)		
<i>Location</i>	<i>Description</i>	
TAB A	SF1442 and Acknowledgement of Amendments	Not Rated
TAB B	Representations & Certifications	Not Rated
TAB C	JV Agreement or Teaming Agreement (if applicable)	Not Rated
TAB D	Project Labor Agreement (PLA)	Acceptable/Unacceptable
TAB E	Subcontracting Plan (as requested)	Acceptable/Unacceptable

Volume I Technical Evaluation Factors (Rated)		
<i>Location</i>	<i>Description</i>	<i>Descending Order of Importance</i>
TAB F	Factor 1 – Past Performance	1 st Most Important Factor
TAB G	Factor 2 – Project Management Plan	2 nd Most Important Factor
TAB H	Factor 3 – Small Business Participation Plan	3 rd Most Important Factor

Volume II Price Evaluation Factors (Rated)		
<i>Location</i>	<i>Description</i>	<i>Descending Order of Importance</i>
TAB A	Factor 4 – Section 00 10 00, Pricing Schedule	All evaluation factors other than cost or price, when combined, are approximately equal to cost or price.

8. BASIS OF AWARD & DEBRIEFING OFFERORS

The Government will evaluate proposals in accordance with the criteria described within the solicitation and will award a firm-fixed-price contract to the responsible Offeror whose proposal is determined to represent the best value to the Government utilizing the best value tradeoff process as described in FAR 15.101-1.

The Government intends to evaluate proposals and award contracts without conducting discussions with Offerors. However, in the event the Procuring Contracting Officer (PCO) concludes conducting discussions is in the best interest of the Government, the PCO will document the rationale for the competitive range determination, in which the Source Selection Authority (SSA) will review and approve the PCO's determination. If the PCO determines that the number of proposals that would otherwise be in the competitive range exceeds the number at which an efficient competition can be conducted, the PCO may limit the number of proposals in the competitive range to the greatest number that will permit an efficient competition among the most highly rated proposals. Therefore, the Offeror's initial proposal should contain the Offeror's best terms from a price and technical standpoint.

Offerors may request a debriefing in accordance with FAR 15.505 Pre-award Debriefing of offerors or FAR 15.506 Post-award Debriefing of Offerors.

9. PROPOSAL CHARACTERISTICS

9.1. PROPOSAL SUBMISSION, PAGE LIMITATIONS, AND FORMAT

Proposals shall be submitted by the time and date as specified on Page 1 of the SF1442. All submissions shall be in Adobe PDF format with Optical Character Recognition (OCR) applied to all documents that will enable word searches to be conducted using Adobe-compatible PDF software. The two (2) volumes listed below shall be submitted as "SEPARATE" single files.

Offers must be submitted electronically via Procurement Integrated Enterprise Environment (PIEE) Solicitation at <https://piee.eb.mil/>. Offerors must be registered in PIEE before they can submit a proposal.

REGISTER FOR ACCESS TO PIEE:

Every Vendor must register in the Procurement Integrated Enterprise Environment for the specific applications they wish to use. During registration, offerors will need to register for the solicitation module with the relevant role (Proposal Manager).

To use an application in the Procurement Integrated Enterprise Environment system, you must establish a personal account in the system.

This account is activated by your Government Administrator or the Procurement Integrated Enterprise Environment Customer Support Center.

You will need to take several steps to establish your personal account:

On the PIEE Home Page, click the Help/Training button in the upper right-hand corner for steps needed to complete before registering.

- a. Complete your Vendor activation requirements (See Vendors Getting Started section on the Help/Training page).
- b. Set up your PC to use the applications (See Machine Setup link on the Help/Training page).
- c. Self-register as "Vendor" or your Contractor role for your CAGE codes (See the demo below for help with Self Registration).
- d. Have your GAM activate your account.

Additional registration instruction and step-by-step walkthrough can be found at:

<https://piectraining.eb.mil/wbt/xhtml/wbt/portal/overview/vendorRegister.xhtml>

UPLOADING PROPOSAL TO PIEE:

Detailed instruction on the uploading of proposals can be found at:

<https://piectraining.eb.mil/wbt/xhtml/wbt/sol/solicitation/proposals.xhtml>

PIEE Web based training: <https://piectraining.eb.mil/wbt/>

In the event an offeror is unable to register for a PIEE account or otherwise is unable to upload their proposal to PIEE, the offeror shall email the individuals identified below no later than 48 business hours prior to the offer due date and time, stating the issue they are having with PIEE, and request instructions for an alternate method to submit their proposal. This alternate method will be in the form of email to the following recipients:

1. Scott Dwyer, scott.dwyer@usace.army.mil
2. Brittany Gull, brittany.c.gull@usace.army.mil

For the purposes of determining whether the proposal was received "late" in accordance with FAR 15.208, the date and time the file(s) are received by the USACE Outlook Server or uploaded into the PIEE Solicitation website as identified in the PIEE Solicitation notification e-mail sent to the Contract Specialist(s)/ Contracting Officer will be the time and date the Government received the proposal. Do not assume that electronic communication is instantaneous. Please make allowances for delays in transmittal.

Page limitations for Technical Proposal (Evaluation Factors 1 and 2) are shown in the table below. Title Sheets, Tables of Content, Dividers, and blank pages are not included the page limitations below and should not be numbered. A one-page cover sheet or title sheet is recommended as the first page of each file identifying your firm's name, the file's title, and describing any applicable contractor team arrangements as defined in Tab C below. Any extraneous information or cover letters that provide additional information about your firm - that is not specifically requested in the proposal submission requirements of this solicitation - will not be reviewed or evaluated.

Pages for each factor should be separately and sequentially numbered (i.e., the first page submitted for evaluation for each factor should be "1"). All text shall be at least 10 pt. font and easily read. All text shall be typed and single-spaced. Each page shall be 8-1/2" x 11" (organizational chart, risk assessment and project schedule are the only documents that may be submitted on an 11" x 17"). Margins should be no less than 1" (right, left, top, and bottom).

Pages that exceed the page limitations for any factor will not be reviewed and the information contained on those pages will not be considered for evaluation. Page limitations are per factor, i.e., an Offeror may not reduce the page count for one factor in order to submit additional pages for another factor.

Table 8: Page Limitations

Volume I, Required Submittal Items		
	Project Labor Agreement (PLA)	No page limit
	Subcontracting Plan	No page limit
Volume I, Technical Proposal		

Factor 1	Past Performance	3 pages per project example plus a 2-page teaming narrative; no page limit on CPARS/PPQs
Factor 2	Project Management Plan	25 pages total (excluding schedule)
Factor 3	Small Business Participation Plan	No page limit
Volume II, Price Proposal		
Factor 4	Price	No page limit

Volume I, Required Submittals, shall be submitted as the following separate files (also reference Section 9, PROPOSAL SUBMISSION INSTRUCTIONS below):

W9128F25RA043_FIRMNAME_REQD_DOCS
W9128F25RA043_FIRMNAME_PLA
W9128F25RA043_FIRMNAME_SUBCONTRACTING_PLAN (as requested)

Volume I, Technical Proposal, shall be submitted as the following separate files (also reference Section 12, PROPOSAL SUBMISSION INSTRUCTIONS below):

W9128F25RA043_FIRMNAME_FACTORS1_thru_2
W9128F25RA043_FIRMNAME_FACTOR2_Appendix_Schedule
W9128F25RA043_FIRMNAME_FACTOR3

Volume II, Price Proposal, shall be submitted as the following separate files (also reference Section 13, PROPOSAL SUBMISSION INSTRUCTIONS below):

W9128F25RA043_FIRMNAME_PRICE

9.2. REQUIRED DOCUMENTS FILE

There is no page limit for the Required Documents file.

For Volume I, the following shall be submitted within the file titled “W9128F25RA043_FIRMNAME_REQD_DOCS” in the sequence listed below:

- Title Sheet
- Table of Contents
- Completed SF 1442, to include acknowledgement of amendment(s)
- Contractor Team Arrangement Requirements (if applicable)
- Acknowledgement of amendment(s) on SF30s can be submitted as well, but not required.
- Representations and Certifications (other than those completed online through <https://www.sam.gov>)

9.3. COMPONENT REQUIREMENTS

- a. Title Sheet: The title sheet shall contain:
 - Solicitation number
 - Name, title, address, email, and telephone number of the Offeror.
 - Offeror’s tax identification number (TIN)
 - Names, titles, emails, and telephone numbers of persons authorized to negotiate on the Offeror’s behalf with the Government in connection with this RFP.
 - Name, title, and signature of the person authorized to sign the proposal.
 - A statement specifying agreement with all terms, conditions and provisions included in the RFP.

- b. SF 1442: The SF 1442 shall be completed and signed by a person authorized by the Offeror. Include the Entity ID (EID) number and CAGE code in Block 14 of the SF1442 along with the Offeror's name and address.
- c. Contractor Team Arrangement Requirements: For Contractor Team Arrangements, including Joint Ventures, submit the information required by "Contractor Team Arrangements" paragraph, below.

10. PROPOSAL CHARACTERISTICS

Reference Section 00 21 00 Instructions to Offerors.

11. CONTRACTOR TEAM ARRANGEMENTS

11.1. CONTRACTOR TEAM ARRANGEMENTS OTHER THAN JOINT VENTURE/MENTOR-PROTÉGÉ

- a. A listing of each team arrangement member's corporate name (no abbreviations), address, point of contact, phone number, Entity ID (EID) Number, and Cage Code.
- b. A copy of the signed team arrangement agreement or binding letter of commitment between each team member. All team arrangements and letters of commitment shall:
 - 1) Clearly identify the expected relationship, role and responsibility between the firms, Prime Contractor, and of the subcontractor or other entity (type and proportion of work to be performed); and
 - (2) Be signed by the appropriate individual(s) of each company.

11.2. CONTRACTOR TEAM ARRANGEMENTS - JOINT VENTURE/MENTOR-PROTÉGÉ

No contract may be awarded to a Joint Venture/Mentor-Protégé that is not registered in the System for Award Management (SAM) database. **The Joint Venture/Mentor-Protégé must have its own registered Entity ID (EID) number.** Any Joint Venture/Mentor-Protégé agreement that is required to be approved by the Small Business Administration (SBA) shall be approved in accordance to the applicable Code of Federal Regulations (CFR). If the applicable requirements are not met prior to the due date for proposals, the proposal will be rendered un-awardable.

- a. In a cover letter of your proposal for this factor, provide the complete names, addresses, and phone number of the firms comprising the Joint Venture/Mentor-Protégé.
- b. A copy of the Joint Venture/Mentor-Protégé agreement.
- c. Signature requirements: SF 1442, SOLICITATION, OFFER, AND AWARD, Block 20, requires that the name and title of a person authorized to sign the offer for the Joint Venture/Mentor-Protégé be provided. In the case of a Joint Venture/Mentor-Protégé, subject Standard Form shall be signed by the principal representative of the Joint Venture/ Mentor-Protégé (or the alternate principal representative, if the principal representative is unavailable).
- d. In addition to the requirements stated above, and to assure a single point of contact for resolution of contractual matters and payments, **the Offeror shall submit a certificate signed by each participant in the Joint Venture containing the following statement:**

"The parties hereto expressly understand and agree as follows:

- 1. **(Name, title, and company)** is the principal representative of the Joint Venture. As such, all communications regarding the administration of the contract and the performance of the work thereunder may be directed to him or her. In the absence of **(same name, title, and company)**, **(enter name, title, and**

company of alternate) is the alternate principal representative of the Joint Venture/Mentor-Protégé. These individuals have authority to sign on behalf of the Joint Venture/Mentor-Protégé.

2. Direction, approvals, required notices, and all other communications from the Government to the Joint Venture/Mentor-Protégé, including transmittal of payments by the Government, shall be directed to **(enter name, title, and company of principal)**, principal representative of the Joint Venture/Mentor-Protégé.”

NOTE: Provide telephone numbers and email addresses for the points of contact listed in the above statement.

- e. A small business joint venture offeror must submit, with its offer, the representation required in paragraph (c) of FAR solicitation provision 52.212-3, Offeror Representations and Certifications-Commercial Products and Commercial Services, and paragraph (c) of FAR solicitation provision 52.219-1, Small Business Program Representations, in accordance with 52.204-8(d) and 52.212-3(b) for the following categories:
 - 1. Small business;
 - 2. Service-disabled veteran-owned small business;
 - 3. Women-owned small business (WOSB) under the WOSB Program;
 - 4. Economically disadvantaged WOSB under the WOSB Program; or
 - 5. Historically underutilized business zone small business.

11.3. INTEGRITY AND VALIDITY OF CONTRACTOR TEAM ARRANGMENTS

The Contracting Officer will recognize the integrity and validity of contractor team arrangements; provided that the arrangements are identified and company relationships are fully disclosed and validation of formal agreements and relationships (i.e., Mentor-Protégé agreements, Joint Ventures, partnerships, etc.) are provided in the offer and submitted with the proposal responding to the solicitation. Nothing in the solicitation authorizes contractor team arrangements in violation of antitrust statutes or limits the Government’s rights to:

- a. Require consent to subcontracts (see FAR Subpart 44.2);
- b. Determine, based on the stated contractor team arrangement, the responsibilities of the Prime Contractor (see FAR Subpart 9.1);
- c. Provide to the Prime Contractor data rights owned or controlled by the Government;
- d. Pursue its policies on competitive contracting, subcontracting, and component breakout initial production or at any other time; and
- e. Hold the Prime Contractor fully responsible for contract performance, regardless of team arrangement between the Prime Contractor and its subcontractors.

12. VOLUME I

12.1. VOLUME I - PROJECT LABOR AGREEMENT

12.1.1. SUBMISSION REQUIREMENTS

Submission Requirements (There is no page limitation for Project Labor Agreement)

This factor requires all Offerors to present a Project Labor Agreement (PLA) as required for largescale construction projects in accordance with FAR 22.503 and FAR 5.222-33. The Contractor’s proposed PLA shall be in compliance with all statutes, regulations, Executive Orders, and agency/contract requirements. At a minimum, the proposed PLA must address the requirements at FAR 22.504.

As per FAR 52.222-33(c) The project labor agreement reached pursuant to this provision shall –

- (1) Bind all contractors and subcontractors engaged in construction on the construction project to comply with the project labor agreement;
- (2) Allow the Offeror and subcontractors to compete for contracts and subcontracts without regard to whether they are otherwise parties to collective bargaining agreements;
- (3) Contain guarantees against strikes, lockouts, and similar job disruptions;
- (4) Set forth effective, prompt, and mutually binding procedures for resolving labor disputes arising during the term of the project labor agreement;
- (5) Provide other mechanisms for labor-management cooperation on matters of mutual interest and concern, including productivity, quality of work, safety, and health; and
- (6) Fully conform to all statutes, regulations, Executive orders, and agency requirements.

Note: Prime Subcontractors are not required to sign or agree to the PLA until after award, when they are entering into subcontracts with the prime contractor.

12.1.2. EVALUATION CRITERIA

The Government will review the Contractor's proposed PLA during the source selection on an Acceptable/Unacceptable basis.

IAW FAR 52.222-33 and UAI 5122.503-100(h)(1)(i), If the basic version of 52.222-33 is used (all offerors required to submit a PLA with their offer), the contracting officer shall perform a proposal compliance review to ensure that all offerors have submitted a copy of their executed PLA with their proposals. All submitted PLAs shall be reviewed during the source selection process. To be acceptable, the PLA shall comply with the requirements at FAR 52.222-33(c). Offerors not submitting a required PLA shall not be eligible for award, unless discussions are opened, and the offeror revises its proposal and submits a PLA; **compliance with the PLA requirements in the solicitation should not result in a change in an offeror's price.**

The following are a minimum list of elements will be reviewed for concurrence and acceptance of the PLA (note these elements do not include all statutes, regulations, Executive Orders, and agency/contract requirements):

- PLA was submitted with the proposal IAW FAR 52.222-33, Notice of Requirement for Project Labor Agreement.
- PLA binds the Offeror and subcontractors engaged in construction on the construction project to comply with the project labor agreement IAW FAR 22.504(b)(1).
- PLA allows the Offeror and all subcontractors to compete for contracts and subcontracts without regard to whether they are otherwise parties to collective bargaining agreements IAW FAR 22.504(b)(2).
- PLA contains guarantees against strikes, lockouts, and similar job disruptions per FAR 22.504(b)(3).
- PLA sets forth effective, prompt, and mutually binding procedures for resolving labor disputes arising during the term of the project labor agreement IAW FAR 22.504(b)(4).
- PLA provides other mechanisms for labor-management cooperation on matters of mutual interest and concern, including productivity, quality of work, safety, and health IAW FAR 22.504(b)(5).

- PLA fully conforms to all statutes, regulations, Executive orders, and agency requirements IAW FAR 52.222-33.
- PLA does not contemplate or result in any changes to the terms of the resulting contract or provide for any price adjustment by the Government IAW FAR 52.222-33.
- PLA includes any additional requirements as the agency deems necessary to satisfy its needs IAW FAR 22.504(b)(6).
- PLA establishes wage rates applicable for the duration of the PLA, regardless of whether corresponding collective bargaining agreements expire per UAI 5122.503-100.

12.2. VOLUME I - SUBCONTRACTING PLAN

Only the apparent successful offeror (if they are a large business) is required to submit a subcontracting plan. Large businesses will not be eligible for award if they fail to submit an acceptable Subcontracting Plan. Subcontracting Plans shall reflect and be consistent with the commitments offered in the offeror's Small Business Participation Plan under Factor 3.

The plan shall be prepared in accordance with FAR 19.704, FAR 52.219-9, DFARS 252.219-7003 and AFARS Appendix DD. The offeror shall take into consideration when preparing the required subcontracting plan, that only those subcontracts which are awarded directly by the prime contractor to small and small disadvantaged firms can be included in the plan. Subcontracts to be awarded by a large business subcontractor are subject to the flow-down provisions of the clause and shall be reported by that subcontractor on its own Individual Subcontracting Report. Failure to submit an acceptable subcontracting plan shall make the offeror ineligible for the award of the contract.

The subcontracting plan and subcontracting goals will need to be consistent with the dollars committed to SBs under Factor 3 – Small Business Participation. Subcontracting plans will be evaluated on an ACCEPTABLE/ UNACCEPTABLE basis against the following criteria:

- a. Does the Subcontracting Plan adequately respond to each of the required elements of FAR 52.219-9(d) paragraphs (1) and (15)?
- b. Are the commitments in the Subcontracting Plan comparative to the commitments in the Small Business Participation Plan?

*NOTE: The Subcontracting Plan shall NOT be submitted with the offeror's Volume II. Separate from the Small Business Participation Plan, a subcontracting plan meeting the criteria above, shall be required ONLY from the apparent successful offeror. If the apparent successful offeror fails to negotiate a subcontracting plan acceptable to the Contracting Officer within the time limit prescribed by the Contracting Officer, the offer will be ineligible for award.

12.3. VOLUME I – FACTOR 1 – PAST PERFORMANCE

12.3.1. SUBMISSION REQUIREMENTS

Submission Requirements (Page limitations: no more than a three (3) page narrative per project example submitted; no more than a two (2) page narrative to describe any past teaming experience; no page limitations on official past performance records such as PPQs and/or CPARS)

There are three aspects to the performance confidence evaluations: recency, relevancy and quality of past performance. In accordance with FAR 15.305(a)(2), the currency and relevance of the information, source of the information, context of the data, and general trends in contractor's performance shall be considered. Relevance and quality of performance will be combined to establish one performance confidence assessment rating for each Offeror. The project examples requested within this factor must be of relevant scope and complexity to the solicited project.

CONSTRUCTION PROJECT EXAMPLES: The Offeror should submit three (3) projects similar in project size, scope, and complexity to this project to be performed by the Prime Offeror. Offeror should limit each project example to three (3) pages per project submitted. If more than three (3) pages are submitted per project, only the first three pages will be evaluated. In addition to the three (3) project examples, the Offeror may submit a two-page summary to describe any past teaming experience between current team members as it relates to the three (3) submitted project examples. Any information presented beyond any page limitation will not be evaluated. All project examples submitted should have a completion date (or BOD) no greater than the past ten (10) years from the date of this solicitation release; however, all projects submitted shall at least be substantially complete, meaning approximately 90% invoiced and paid, within the past ten (10) years from the date of this solicitation release.

Past project examples submitted for this factor shall have been awarded to the Offeror (either singly or one of the participants in a JV named on the SF1442 for this solicitation (W9128F25RA043)). The company shall have been the Prime Contractor for the past project, either singly or as a member of the Joint Venture to which it was awarded.

The table below provides example scenarios based on the requirements above:

Table 9: Scenario Based Examples

	Scenario Examples	Project Examples Qualify for Evaluation for Factor 1 (if all other requirements are met)
1	Past project was awarded to Company X only. Company X is proposing as a Prime Contractor for W9128F25RA043 and has signed the SF 1442 for W9128F25RA043.	Yes
2	Company Y has formed a JV with Company Z (forming Company "YZ"). Past project was awarded to Company Y only. Company YZ is proposing as a Prime Contractor for W9128F25RA043 and has signed the SF 1442 for W9128F25RA043.	Yes
3	Company Y has formed a JV with Company Z (forming Company "YZ"). Past project was awarded to JV Company YZ. Company YZ is proposing as a Prime Contractor for W9128F25RA043 and has signed the SF 1442 for W9128F25RA043.	Yes
4	Past Project was awarded to Company "AY," a JV composed of Company A (not Prime Offeror for RFP W9128F25RA043 and Company Y. Company Y has formed a JV with Company Z (forming Company "YZ"). JV Company YZ is proposing as a Prime Contractor and has signed the SF 1442 for W9128F25RA043.	Yes
5	Company Y has formed a JV with Company Z (forming Company "YZ"). Company YZ is proposing as a Prime Contractor for W9128F25RA043 and has signed the SF 1442 for W9128F25RA043. Company Y performed work on the past project but was not the Prime Contractor for the past project (either singly or as a member of a JV).	No
6	Company X is proposing as a Prime Contractor for W9128F25RA043 and has signed the SF 1442 for W9128F25RA043. Company X will use Company R as a teaming member/subcontractor but Company R is not part of a JV with Company X for W9128F25RA043. The past project was awarded to Company R as a Prime Contractor (singly or as a member of a JV), but not Company X (singly or as a member of a JV).	No
7	Company Y has formed a JV with Company Z (forming Company "YZ"). Company YZ is proposing as a Prime Contractor for W9128F25RA043 and has signed the SF 1442 for W9128F25RA043. Company YZ will use Company R as a teaming member/subcontractor but Company R is not part of the JV. The past project was awarded to Company R as a Prime Contractor (singly or as a member of a JV), but not to Companies Y or Z (singly or as a member of a JV).	No

PROJECT INFORMATION: Each project example submitted should demonstrate experience on similar projects to the GENERAL SCOPE OF WORK paragraph above and the projects should be of similar or greater value (\$25M-\$100M) and scope. Proposals whose contract award was less than \$25M may be considered less relevant for evaluation. At least one project submitted shall demonstrate experience constructing a similar structure/architecture shown on the plans and specs and should be of at least 10,000 total square feet on a DoD or military installation. Other projects should demonstrate experience constructing fueling systems and utility infrastructure on a DoD or military installation.

Project information per project example **should** CLEARLY include:

- Summaries for each project submitted to include the name, address, telephone and email of a representative of the owner (as well as one alternate individual not affiliated with your firm) familiar with your firm's experience on the project that can verify the experience cited;
- Original contract award amount and final construction cost;
- Location of project;
- Original contract completion date and actual completion date (Month/Year);
- Identify if the project was a construction project or a design-build project;
- Percentage (%) performed by the Prime Offeror; and
- Percentage (%) and type of work subcontracted out.

Do not include extraneous information that is not requested.

The Offeror should demonstrate construction experience on similar building projects using Attachment 1, 'Company Specialized Experience – Construction / Prime Contractor'. If the Offeror has multiple functions or divisions, limit the project examples to those performed by the division or unit submitting the offer or by the team member.

In addition, the Offeror shall submit past performance evaluations and ratings for each project the Offeror included in its proposal this factor. Reference Paragraph 6 above for obtaining a past performance record. No other past performance record shall be submitted other than those related to the three (3) projects submitted for this factor.

If available, submit the respective CPARS record for the project. For projects which were designed and/or constructed for other government entities, submit the performance appraisal sheets used by that government entity if available. For projects submitted that are not covered in the CPARS database or other Government Performance Rating System, submit a PPQ. A PPQ form is attached to this solicitation for convenience (see Attachment 2).

A CPARS record or a complete PPQ shall be submitted for each project submitted under this factor prior to proposal closing date.

Government Utilization of Alternative Information Sources for Past Performance

The Government reserves the right to contact any persons who may be knowledgeable about the project or projects (this is not limited to contracts identified by the Offeror) submitted in an Offeror's proposal. In addition, the Government may review and take into consideration other sources of information pertinent to the evaluation of the Offeror's Past Performance, including both the previous experience projects and other similar projects performed by the Offeror. Other sources may include, but are not limited to, Past Performance information retrieved through the Contractor Performance Assessment Reporting System (CPARS), using all Commercial and Government Entity (CAGE)/ Entity ID (EID) numbers of team members (partnership, Joint Venture, teaming arrangement, or parent firm/subsidiary/affiliate) identified in the Offeror's proposal, inquiries of owner representative(s), Federal Awardee Performance and Integrity Information System (FAPIIS), Electronic Subcontract Reporting System (eSRS), and any other known sources not provided by the Offeror.

While the Government may elect to consider data from other sources, the burden of ensuring detailed, current, accurate and complete Past Performance information rests with the Offeror.

12.3.2. EVALUATION CRITERIA

The Government's overall confidence level for this factor will be based on the Offeror's Past Performance to include recency and relevancy of the projects submitted and the quality of performance.

Past Performance on projects will examine how well an Offeror has performed on relevant projects considering such criteria as: cost growth and adherence to budget; time growth, timeliness and adherence to schedule; quality and quality control measures; management of personnel and subcontractors; compliance with safety standards/safety plan; overall customer satisfaction; responsiveness to customer concerns.

CPARS/CCASS records may be given more weight than PPQs. The Government may, at its discretion, contact individuals other than those identified by the Offeror as references in order to verify the information contained therein. The Government reserves the right to consider all aspects of an Offeror's performance history but may attribute more importance to work that is like the scope contemplated for this project.

12.4. VOLUME I – FACTOR 2 – PROJECT MANAGEMENT PLAN

12.4.1. SUBMISSION REQUIREMENTS

Submission Requirements (The page limit for this factor is twenty-five (25) pages including organizational approach, staffing approach, technical approach, and risk assessment. The summary schedule is exempt from the factor total page limit).

The Offeror shall provide a narrative that describes the Offeror's Project Management approach to executing the contract pursuant to the following five (5) elements. Clearly and concisely describe the organizational approach, staffing approach, technical approach, risk management to project management and execution.

Organizational Approach. List and describe key subcontractors, their roles and responsibilities, how they may be utilized, and any contractual arrangements that have been established to this point. Clearly describe any key teaming or joint venture arrangements, including a clear description of each entity's roles and responsibilities on the project. Identify the type of work and estimated work (including %) which will be self-performed by the Prime Contractor for this project. Describe the proposed management structure for the team, describing how the construction process will be managed and the authorities and the delegations of authority within the team. Include an Organizational Chart (which can be displayed on 11" x 17" sized sheet), that demonstrates key personnel in the organization to include the proposed quality control group(s).

Project Staffing Approach. Describe the staffing approach for key prime contractor personnel to include, at a minimum, the contractor quality control system manager, project manager, and superintendent. Prime contractor personnel shall meet the minimum requirements as described in the RFP. Describe actions that will be taken by the prime contractor to ensure appropriate initial staffing – as well as continuity of staffing in case of key personnel turnover. Discuss how staffing resources will be allocated across different project phases and any concurrent projects on the installation, if applicable. Note that resumes are not required.

Technical Approach for Construction. Describe the technical approach to construction of the facilities, site and utility infrastructure. Include any considerations to the project which will increase efficiencies in the schedule (panelization, pre-engineered components, commissioning, long lead items), etc. This approach should also include site security and access management procedures (see specification 01 14 00 WORK RESTRICTIONS) or special procedures to address construction activities in an RA. Describe the technical approach to managing escorts for site access in a secure area.

Risk Assessment. In spreadsheet format, submit a list of risks specific to this project. Identify the degree of risk, impact of the risk (schedule, cost, safety, etc.), whether it's within or outside the Offeror's control, and a brief statement on how to mitigate the risk(s). This may be displayed on 11" x 17" sized sheet(s).

Summary Schedule. Provide a schedule on your plan to complete all work based on an arbitrary estimated, non-binding Notice to Proceed (NTP) date of 15 December 2025. Provide a summary schedule or diagrams (may be on

11" x 17" sized sheet(s)) separately as an appendix to Factor 2 (the schedule is excluded from the overall page limitation). This summary schedule will, after contract award, be replaced with a project schedule as required by Section 01 32 01.00 10: Project Schedule. The schedules shall be task oriented, indicating the number of calendar days, after NTP, by which milestones are to be achieved. Offeror may use a critical path or other method of his/her choice; however, schedules shall be graphically represented. The proposed project schedule shall reflect the proposed contract duration. Give attention to the following features:

- (a) Show the overall construction phase for the facilities, the site work and the utilities. Include any long lead items and any fast-tracking starts. It isn't necessary to show the detailed breakdown construction (e.g., by trades) of each facility, site work and utilities.
- (b) Show schedule line items for environmental permits and notifications and utility connection permits.
- (c) Show turnover of facility. The duration to complete the facility and turnover to the Government must consider the requirement for the Contractor's CQC completion inspection and the subsequent joint Contractor-Government turnover inspection.
- (d) Show as-built submissions (See section 01 78 39.00 24 AS-BUILT DRAWINGS).
- (e) Constraints: Offeror must demonstrate the capability and flexibility to plan and schedule the complete project to meet the proposed contract completion period. Clearly identify any constraints on the schedules presented (e.g., labor or material availability, permits, weather). Indicate the anticipated overall critical path on the schedule.

12.4.2. EVALUATION CRITERIA

Strengths may be given for each the following criteria:

- Proposals that demonstrate a detailed and coherent plan and provides logical methodology to execute the entire scope of work. Joint Venture/Subcontractors participants' contribution to the organization should be commensurate with their skills and background.
- Proposals that illustrate a clear understanding and/or approach to performing the project with concurrent work being performed under separate contract(s) adjacent to the project footprint with shared/coordinated site boundaries, access routes, order of work, site access and phasing constraints.
- Proposals that offer methods to streamline construction and manage labor and other resource constraints to reduce costs and support an aggressive schedule to completion.
- Proposals that demonstrate a clear understanding and/or usage of local subcontractors, the subcontractor market, and economy and/or how it will impact this project.
- Proposals with schedules that demonstrate an understanding of processes inherent to USACE/NAVFAC/AFCEC.
- Proposals that demonstrate an understanding of how the requirements associated with AFI 16-1404, along with security and access management will affect the construction of this project. Reference Section 01 14 00 WORK RESTRICTIONS for requirements.
- Proposals that illustrate an understanding of construction practices inherent to northern climates.
- Proposals that demonstrate a very clear understanding of the project's risks and how to best mitigate them.
- Self-performance of major construction tasks by the Prime Contractor
- Staffing approaches that exceed RFP minimum requirements and communicate a clear plan for initial staffing to include clear commitments, qualifications, and/or durations.
- Staffing approaches that communicate a clear plan for continuity of staffing that does not place an undue burden on Government personnel during such a transition.
- Any other aspect of a proposal that the evaluators and/or the SSA believe enhances the merit of the proposal or increases the probability of successful performance of the contract.

Weaknesses may be given for each of the following criteria:

- A project management plan that does not demonstrate a clear understanding of the solicitation requirements associated with the 01 14 00 WORK RESTRICTIONS specification.
- A risk assessment that does not provide specific risks to this project and a demonstration of how to mitigate those identified risks.

- Proposals that do not demonstrate a clear understanding and/or usage of local subcontractors, the subcontractor market, and/or economy and how it will impact this project.
- Proposals that do not illustrate a clear understanding and/or approach to performing the project with concurrent work being performed under separate contract(s) adjacent to the project footprint with shared/coordinated site boundaries access routes, order of work, and phasing constraints.
- Proposals that do not demonstrate a clear understanding and/or usage of local subcontractors, the subcontractor market, and/or economy and how it will impact this project.
- Proposals that do not demonstrate an understanding of complex facility renovations.
- A proposed schedule whose duration is greater than that stated in the subject solicitation, without discussion for exceeding duration.
- A proposed schedule that unreasonably condenses contract duration well below the period of performance (without discussion) which as determined by the government may increase cost or create a risk of contract/performance failure.
- A proposed staffing approach that does not clearly discuss the prime contractor's project manager, superintendent, and contractor quality control system manager.
- Staffing approaches that do not communicate a clear plan for initial staffing or include clear commitments, qualifications, and durations.
- Staffing approaches that do not communicate a clear plan for continuity of staffing and/or that places an undue burden on Government personnel during such a transition.
- A proposed schedule which does not address the five (5) features as described under Para 8.5.1 Summary Schedule (a) through (e).
- Any other aspect of a proposal that the Government identifies as a flaw that increases the risk of unsuccessful contract performance.

Deficiencies shall be given for each of the following criteria:

- A Project Management Plan or Technical Approach that does not demonstrate the Prime Offeror as the lead entity for this project.
- Omission of one (1) or more of the five (5) elements as stated above for the Project Management Plan (Organization Approach, Technical Approach, Risk Assessment, Staffing Approach, Summary Schedule).
- Any other material failure of a proposal to meet a Government requirement or a combination of significant weaknesses in a proposal that increases the risk of unsuccessful contract performance to an unacceptable level.

12.5. VOLUME I – FACTOR 3 – SMALL BUSINESS PARTICIPATION PLAN

12.5.1. SUBMISSION REQUIREMENTS

Submission Requirements (There is no page limitation for Factor 3 Small Business Participation Plan)

This factor requires all Offerors, regardless of size status to address their planned small business usage for this project. All Offerors are required to provide a Small Business Participation Commitment Document (SBPCD). It should address their corporate approach and methodology for acquiring, soliciting and using small businesses in the performance of this contract. All documentation for this factor should address the Offeror's commitments to providing subcontracting opportunities, as well as evidence of planned and /or continued outreach efforts to encourage and use small businesses. This SBPCD should include a breakdown of small business subcategories to be used as shown on the chart in (d) below.

Separate from the Small Business Participation Plan (Factor 3) required by all offerors, a Subcontracting Plan will ONLY be required from the Apparent Successful Offeror if the firm is an Other Than Small Business (OTSB) - meeting the requirements of FAR 52.219-9 and DFARS 252.219-7003. The Apparent Successful OTSB must submit an acceptable subcontracting plan to be eligible for award. Subcontracting Plans shall reflect and be consistent with the commitments offered in the Small Business Participation Plan. Please do not submit a Subcontracting Plan for Factor 3.

The SBPCD should demonstrate commitment to all federally designated categories of small business: Small Businesses (SBs), Veteran-Owned Small Businesses (VOSBs), Service-Disabled Veteran-Owned Small Businesses (SDVOSBs) HUBZone Small Businesses (HUB), Small Disadvantaged Businesses (SDBs), Woman-Owned Small Business (WOSBs), and when applicable, Historically Black Colleges/Universities/Minority Institutions (HBCU/MIs).

Offerors should propose the level of participation of small businesses (as a small business prime, joint venture, teaming arrangement, and/or small business subcontractors) in the performance of the acquisition relative to the objectives/goals set forth in the evaluation of this area. The SBPCD should identify all categories for participation as part of the Offeror's team. This should include a general description of the type of work, product or service anticipated to be supplied via a small business concern.

A specific format is not required, however, items listed below shall be provided as a minimum.

Provide a Narrative addressing the corporate approach and methodology for acquiring, soliciting and using small businesses in the performance of this contract. The Narrative should address the Offeror's commitment to providing subcontracting opportunities, as well as evidence of planned and /or continued outreach efforts to encourage and use small businesses. The Narrative should provide detailed supporting documentation regarding the individual commitment expressed in percentages for evaluators to determine the goals stated are realistic.

Check the applicable size and categories for the PRIME Offeror for this procurement – Check all applicable boxes:

- ☐ Large Prime
- or -
☐ Small Business Prime; also categorized as a:
☐ Small Disadvantaged Business (SDB)
☐ Woman-Owned Small Business (WOSB)
☐ Historically Underutilized Zone (HUB Zone) Small Business
☐ Veteran Owned Small Business (VOSB)
☐ Service Disabled Veteran Owned Small Business (SDVOSB)

Submit the total percentages of work to be performed by both large and small businesses (include the percentage of work to be performed both by Prime, joint venture, teaming arrangement, and subcontractors). Percentages are based on Total Contract Value. **For this project, the minimum small business participation goal should be 20% of the Total Contract Value performed by the Small Business Community.**

Total Percentage planned for Large Business(es): _____ %
Total Percentage planned for Small Business(es): _____ %
(Small Business Prime Contractors – Include yourselves in the above percentage.)

For example: If you are a Small Business Prime Contractor and will be doing 40% of the work and you will be subcontracting another 20% of the Total Contract Value to other small business firms, then your Total Percentage planned for Small Business will equal 60%.

Indicate the total percentage of participation to be performed by each type of subcategory small business. The percentage of work performed by Small Businesses that qualify in multiple small business categories may be counted in each category:

For example: Firm A (WOSB and SDVOSB) performing 2%; and Firm B (SDB, HubZ and WOSB) performing 3%. Results equate to: SB 5%; SDB 3%; HubZone 3%; WOSB 5%; SDVOSB 2%; VOSB 2%;). SDVOSBs are also VOSBs automatically; however, VOSBs are not automatically SDVOSBs.

Small Business	_____ %
Small Disadvantaged Business	_____ %
HUB Zone Small Business	_____ %
Woman Owned Small Business	_____ %

Service-Disabled Veteran-Owned SB	_____ %
Veteran-Owned Small Business	_____ %

Identify the Prime Offeror and type of service/supply that the Prime Offeror will provide. Then list each of the intended subcontractors and principal supplies/services to be provided by that subcontractor. Provide the Commercial and Government Entity (CAGE) code for the Prime and each intended subcontractor. Also, provide the anticipated NAICS codes(s) that the Prime Offeror believes best describes the product or services being acquired by its subcontracts with each intended subcontractor. Small business Primes and small business subcontractors that qualify as small businesses in multiple small business categories should be listed in each applicable small business category.

	Firm Name	CAGE Code	NAICS code	Type of Service
Prime Offeror				
Large Business				
Small Business				
SDB				
WOSB				
HUBZone				
VOSB				
SDVOSB				

Note: Pursuant to Sections 8(d) of the Small Business Act, a business is considered small for Government procurements if it does not exceed the size standard for the NAICS code that the prime contractor believes best describes the product or services being acquired. In other words, the size of the prime's suppliers is determined by the applicable NAICS code of their joint venture, teaming partner, or subcontract, which may or may not be the same NAICS code as the one for your prime contract with the Government.

Describe the extent of commitment to use small businesses (e.g., what types of commitments, if any, are in place for this specific acquisition either – small business prime, written contract, verbal, enforceable, non-enforceable, joint venturing, mentor-protégé, etc.) Provide documentation regarding commitments to small business for this effort. Copies of such agreements should be provided as part of your small business participation plan and will not count against the page limitation for this volume.

Include a summary with small business participation data for the projects submitted under Factor 1 Past Performance. At a minimum, include total small business participation as a percentage of the Total Contract Value, and the CPARS or PPQ rating received for small business participation (as applicable).

12.5.2. EVALUATION CRITERIA

The Small Business Participation Commitment Document shall be consistent with the resultant Subcontracting Plan (if submitting a proposal as an Other-Than-Small-Business) and will be evaluated as follows:

Strengths may be given for each the following criteria:

- Offerors that propose a Total Small Business Participation percentage of 25% or higher.
- A proposal that indicates a realistic and thorough approach and understanding of the small business objectives in respect to this project.
- Offerors that receive a CPAR rating for Small Business category of exceptional for the projects submitted under Factor 1 Past Performance may be rated more favorably.
- A SBPCD that provides clear detail of the services/supplies that small business firms are to perform.
- Copies of agreements regarding commitments with all small business firms who are identified in the SBPCD.
- Any other aspect of a proposal that the evaluators and/or the SSA believe enhances the merit of the proposal or increases the probability of successful performance of the contract.

Weaknesses may be given for each of the following criteria:

- A proposed Total Small Business Participation percentage less than the stated goal of 20%.
- Information submitted for the minimum requirements listed above that is general or ambiguous language.
- Omission or incompleteness of any requested information that is not otherwise a deficiency
- Any other aspect of a proposal that the Government identifies as a flaw that increases the risk of unsuccessful contract performance.

Deficiencies shall be given for each of the following criteria:

- Omission of any minimum requirements.
- Any other material failure of a proposal to meet a Government requirement or a combination of significant weaknesses in a proposal that increases the risk of unsuccessful contract performance to an unacceptable level.

13. VOLUME II

13.1. VOLUME II FACTOR 4 – PRICE

13.1.1. SUBMISSION REQUIREMENTS

Submission Requirements (There is no page limitation for Factor 4 Price)

This volume shall consist of all information required to support proposed prices. Certified cost and pricing data are not currently required; however, the Government reserves the right to request such data prior to award. The information submitted in this volume shall comply with the submission requirements set forth below. The Offeror shall ensure that the information submitted in this volume is consistent with and fully supports the amounts set forth in the price schedule, SF1442 and continuation sheets.

Your proposed price for this project shall be in the form of the Proposal/Price Schedule provided in this solicitation and contained in Section 00 10 00. Offerors may not modify the price schedule wording or format. As this is a firm fixed-price contract, price proposals will not be considered which provide for subsequent increases in price. No qualified price proposal of any type will be accepted; therefore, all offers containing such qualifications will be considered unacceptable. If the Offeror does not comply with all requirements of the proposal format, the proposal may be considered non-compliant and eliminated from consideration.

Supplemental Price Breakdown. After Volume II submission and if deemed necessary to analyze cost/price elements of the price proposals further, the Government may request a price breakdown of the Contract Line Items in an Excel format. If this were to occur, the Government will provide details on where and how to send the breakdown. If requested, this information will not be needed sooner than three working days after the proposal submission due date.

Bond Ability: Submit information showing offeror's bond ability in the amount of the proposal. Include the name, address, and telephone number of the prime contractor's bonding agent. No formal bond is requested at this time.

13.1.2. PRICE ANALYSIS

The contract will be a firm-fixed-price contract. The Government will analyze price for reasonableness for the fixed priced effort. The price proposed for the base line items and all option line items will be included in the price analysis.

The solicitation requires all contract line items be proposed as firm-fixed-price. A price reasonableness approach will be utilized by the Government to determine that the proposed prices offered are fair and reasonable and that unbalanced pricing between line items is not occurring. In evaluating price reasonableness, other than cost and

pricing data will be utilized unless otherwise requested by the Government for further analysis. Proposal analysis techniques used will be in accordance with FAR 15.404 and supplements.

The Government is likely to not make award if the construction cost range set for this project is exceeded. Offerors are cautioned to distribute direct costs, such as material, labor, equipment, subcontracts, etc. and to evenly distribute indirect costs, such as job overhead, home office overhead, bond, etc., to the appropriate contract line items. If deemed necessary, a supplemental price breakdown information will be used to assist the Government in performing the price analysis described above.

Bond-ability: Submit information showing offeror's bond ability in the amount of the proposal. Include the name, address, and telephone number of the prime contractor's bonding agent. No formal bond is requested at this time.

ATTATCHMENT 1 - SECTION 00 22 00

COMPANY SPECIALIZED EXPERIENCE - CONSTRUCTION / PRIME CONTRACTOR

Provide the following information to show examples of projects your company constructed within the last **ten (10)** years as stated in Section 00 22 00, indicating experience with projects of similar type and scope. Use one form per project.

(a) Type of Facility and Construction Represented _____

(b) Your Firm's Name _____

(c) Name of Project _____

(d) Location of Project _____

(e) Owner/Customer _____

(f) General Scope of Construction Project _____

Your Role (Prime or Joint Venture) and % Work Your Company Self-Performed:

Construction Cost: Awarded _____ Completed _____

Type of Work and Extent (%) You Subcontracted Out _____

Dates Construction: Began _____ Original Completion _____ Actual Completion _____

Your Performance Evaluation by Owner, if known _____

Were You Terminated or Assessed Liquidated Damages? _____

(If either is "Yes", attach an Explanation)

Owner's Point of Contact for Reference (Name and Company) _____

Current Telephone Number & Email of Reference POC _____

ATTATCHMENT 2 – PAST PERFORMANCE QUESTIONNAIRE (FORM PPQ-0)

NAVFAC/USACE PAST PERFORMANCE QUESTIONNAIRE (Form PPQ-0)	
CONTRACT INFORMATION (Contractor to complete Blocks 1-4)	
1. Contractor Information Company Name: _____ CAGE Code: _____ Address: _____ EID/DUNS: _____ Phone Number: _____ Email Address: _____ Point of Contact: _____ Contact Phone Number: _____	
2. Work Performed as: <input type="checkbox"/> Prime Contractor <input type="checkbox"/> Sub Contractor <input type="checkbox"/> Joint Venture <input type="checkbox"/> Other (Explain) Percent of project work performed: _____ If subcontractor, who was the prime (Name/Phone #): _____	
3. Contract Information Contract Number: _____ Delivery/Task Order Number (if applicable): _____ Contract Type: <input type="checkbox"/> Company Fixed Price <input type="checkbox"/> Cost Reimbursement <input type="checkbox"/> Other (Please specify): _____ Contract Title: _____ Contract Location: _____ Award Date (mm/dd/yy): _____ Contract Completion Date (mm/dd/yy): _____ Actual Completion Date (mm/dd/yy): _____ Explain Differences: _____ Original Contract Price (Award Amount): _____ Final Contract Price (<i>to include all modifications, if applicable</i>): _____ Explain Differences: _____	
4. Project Description: Complexity of Work <input type="checkbox"/> High <input type="checkbox"/> Med <input type="checkbox"/> Routine How is this project relevant to project of submission? (<i>Please provide details such as similar equipment, requirements, conditions, etc.</i>) 	
CLIENT INFORMATION (Client to complete Blocks 5-8)	
5. Client Information Name: _____ Title: _____ Phone Number: _____ Email Address: _____	
6. Describe the client's role in the project: 	
7. Date Questionnaire was completed (mm/dd/yy): _____	
8. Client's Signature: _____	

NOTE: NAVFAC/USACE REQUESTS THAT THE CLIENT COMPLETES THIS QUESTIONNAIRE AND SUBMITS DIRECTLY BACK TO THE CONTRACTOR. THE CONTRACTOR WILL SUBMIT THE COMPLETED QUESTIONNAIRE TO USACE WITH THEIR PROPOSAL, AND MAY DUPLICATE

THIS QUESTIONNAIRE FOR FUTURE SUBMISSION ON USACE SOLICITATIONS. CLIENTS ARE HIGHLY ENCOURAGED TO SUBMIT QUESTIONNAIRES DIRECTLY TO THE CONTRACTOR. HOWEVER, QUESTIONNAIRES MAY BE SUBMITTED DIRECTLY TO USACE. PLEASE CONTACT THE CONTRACTOR FOR USACE POC INFORMATION. THE GOVERNMENT RESERVES THE RIGHT TO VERIFY ANY AND ALL INFORMATION ON THIS FORM.

*ADJECTIVE RATINGS AND DEFINITIONS TO BE USED TO BEST REFLECT
YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE*

RATING	DEFINITION	NOTE
(E) Exceptional	Performance meets contractual requirements and exceeds many to the Government/Owner's benefit. The contractual performance of the element or sub-element being assessed was accomplished with few minor problems for which corrective actions taken by the contractor was highly effective.	An Exceptional rating is appropriate when the Contractor successfully performed multiple significant events that were of benefit to the Government/Owner. A singular benefit, however, could be of such magnitude that it alone constitutes an Exceptional rating. Also, there should have been NO significant weaknesses identified.
(VG) Very Good	Performance meets contractual requirements and exceeds some to the Government's/Owner's benefit. The contractual performance of the element or sub-element being assessed was accomplished with some minor problems for which corrective actions taken by the contractor were effective.	A Very Good rating is appropriate when the Contractor successfully performed a significant event that was a benefit to the Government/Owner. There should have been no significant weaknesses identified.
(S) Satisfactory	Performance meets minimum contractual requirements. The contractual performance of the element or sub-element contains some minor problems for which corrective actions taken by the contractor appear or were satisfactory.	A Satisfactory rating is appropriate when there were only minor problems, or major problems that the contractor recovered from without impact to the contract. There should have been NO significant weaknesses identified. Per DOD policy, a fundamental principle of assigning ratings is that contractors will not be assessed a rating lower than Satisfactory solely for not performing beyond the requirements of the contract.
(M) Marginal	Performance does not meet some contractual requirements. The contractual performance of the element or sub-element being assessed reflects a serious problem for which the contractor has not yet identified corrective actions. The contractor's proposed actions appear only marginally effective or were not fully implemented.	A Marginal is appropriate when a significant event occurred that the contractor had trouble overcoming which impacted the Government/Owner.

(U) Unsatisfactory	Performance does not meet most contractual requirements and recovery is not likely in a timely manner. The contractual performance of the element or sub-element contains serious problem(s) for which the contractor's corrective actions appear or were ineffective.	An Unsatisfactory rating is appropriate when multiple significant events occurred that the contractor had trouble overcoming and which impacted the Government/Owner. A singular problem, however, could be of such serious magnitude that it alone constitutes an unsatisfactory rating.
(N) Not Applicable	No information or did not apply to your contract	Rating will be neither positive nor negative.

(TO BE COMPLETED BY CLIENT)

PLEASE CIRCLE THE ADJECTIVE RATING WHICH BEST REFLECTS
YOUR EVALUATION OF THE CONTRACTOR'S PERFORMANCE.

1. QUALITY:	
a) Quality of technical data/report preparation efforts	E VG S M U N
b) Ability to meet quality standards specified for technical performance	E VG S M U N
c) Timeliness/effectiveness of contract problem resolution without extensive customer guidance	E VG S M U N
d) Adequacy/effectiveness of quality control program and adherence to contract quality assurance requirements (without adverse effect on performance)	E VG S M U N
2. SCHEDULE/TIMELINESS OF PERFORMANCE:	
a) Compliance with contract delivery/completion schedules including any significant intermediate milestones. <i>(If liquidated damages were assessed or the schedule was not met, please address below)</i>	E VG S M U N
b) Rate the contractor's use of available resources to accomplish tasks identified in the contract	E VG S M U N
3. CUSTOMER SATISFACTION:	
a) To what extent were the end users satisfied with the project?	E VG S M U N
b) Contractor was reasonable and cooperative in dealing with your staff (including the ability to successfully resolve disagreements/disputes; responsiveness to administrative reports, businesslike and communication)	E VG S M U N
c) To what extent was the contractor cooperative, businesslike, and concerned with the interests of the customer?	E VG S M U N
d) Overall customer satisfaction	E VG S M U N
4. MANAGEMENT/ PERSONNEL/LABOR	
a) Effectiveness of on-site management, including management of subcontractors, suppliers, materials, and/or labor force?	E VG S M U N
b) Ability to hire, apply, and retain a qualified workforce to this effort	E VG S M U N
c) Government Property Control	E VG S M U N
d) Knowledge/expertise demonstrated by contractor personnel	E VG S M U N
e) Utilization of Small Business concerns	E VG S M U N
f) Ability to simultaneously manage multiple projects with multiple disciplines	E VG S M U N
g) Ability to assimilate and incorporate changes in requirements and/or priority, including planning, execution and response to Government changes	E VG S M U N
h) Effectiveness of overall management (including ability to effectively lead, manage and control the program)	E VG S M U N
5. COST/FINANCIAL MANAGEMENT	
a) Ability to meet the terms and conditions within the contractually agreed price(s)?	E VG S M U N
b) Contractor proposed innovative alternative methods/processes that reduced cost, improved maintainability or other factors that benefited the client	E VG S M U N
c) If this is/was a Government cost type contract, please rate the Contractor's timeliness and accuracy in submitting monthly invoices with appropriate back-up documentation, monthly status reports/budget variance reports, compliance with established budgets and avoidance of significant and/or unexplained variances (under runs or overruns)	E VG S M U N
d) Is the Contractor's accounting system adequate for management and tracking of costs? <i>If no, please explain in Remarks section.</i>	Yes No
e) If this is/was a Government contract, has/was this contract been partially or completely terminated for default or convenience or are there any pending terminations? <i>Indicate if show cause or cure notices were issued, or any default action in comment section below.</i>	Yes No

f) Have there been any indications that the contractor has had any financial problems? <i>If yes, please explain below.</i>	Yes	No
6. SAFETY/SECURITY		
a) To what extent was the contractor able to maintain an environment of safety, adhere to its approved safety plan, and respond to safety issues? (Includes: following the users rules, regulations, and requirements regarding housekeeping, safety, correction of noted deficiencies, etc.)	E	VG S M U N
b) Contractor complied with all security requirements for the project and personnel security requirements.	E	VG S M U N
7. GENERAL		
a) Ability to successfully respond to emergency and/or surge situations (including notifying COR, PM or PCO in a timely manner regarding urgent contractual issues).	E	VG S M U N
b) Compliance with contractual terms/provisions (<i>explain if specific issues</i>)	E	VG S M U N
d) In summary, provide an overall rating for the work performed by this contractor.	E	VG S M U N

Please provide responses to the questions above (*if applicable*) and/or additional remarks. Furthermore, please provide a brief narrative addressing specific strengths, weaknesses, deficiencies, or other comments which may assist our office in evaluating performance risk (*please attach additional pages if necessary*):